Benetton Board approves the results for the 2004 financial year CONSOLIDATED REVENUES OF 1,686 MILLION EURO, NET INCOME INCREASES TO 123 MILLION EURO

Dividend of 0.34 euro per share

Alessandro Benetton proposed as second Vice-Chairman

Ponzano, 31 March 2005. Consolidated revenues of 1,686 million euro (1,859 million in 2003), increased net income of 123 million euro (108 million in 2003), improved net financial position of 431 million euro (468 million in 2003): these were the principal results, approved by the Board of Directors today, with which the Benetton Group closed the 2004 financial year. At the Shareholders' Meeting (called for 16 May), distribution of a dividend of 0.34 euro per share will be proposed, payable from 26 May, equal to 62 million euro in total.

UNITED COLORS OF BENETTON.

FINANCIAL RESULTS

Consolidated revenues for 2004 were 1,686 million euro, compared with 1,859 million euro in the previous financial year, influenced by the disposal of the sports equipment business completed in the first half of 2003 and by persistent unfavourable trends in the principal foreign currency exchange rates. Consolidated revenues, net of the impact of these two elements, were 1,674 million euro (against 1,740 million euro in 2003) with a reduction of 3.8%. Casual clothing sector revenues amounted to 1,504 million euro (1,579 in 2003) with constant volumes.

The **gross operating margin** was 757 million euro compared with 810 million in 2003, with a ratio to revenues of 44.9%, compared with 43.6% in the previous financial year, positively influenced by greater efficiency in production and logistics and by focussing on the core clothing business.

<u>Income from operations</u> was 217 million euro compared with 232 million in 2003, with an improved ratio to revenues that moved from 12.5% to 12.9%, due to significant industrial efficiency and careful attention to the control of general expenses.

Net income for the year was 123 million euro compared with 108 million euro in 2003, with a ratio to revenues amounting to 7.3% compared to the previous 5.8%.

The stability and strength of the Group balance sheet is confirmed as of the highest order, with the <u>net financial position</u> down to 431 million euro from 468 million euro at the end of 2003 and <u>shareholders' equity</u> (at 31 December 2004) of 1,230 million euro, making it possible to maintain a strategy of special attention to stockholder remuneration, with a total dividend of 62 million euro, equivalent to around 50% of consolidated net income. <u>Free cash flow</u>, before dividends, cash flows relative to the sale of the sports equipment business and payment of substitute tax, improved to 177 million euro (122 million in 2003).

APPOINTMENTS

The Board also proposed a change in the articles to allow the appointment of a second Vice-Chairman within the Company Board of Directors, subject to approval by the Shareholders' Meeting. It has already been proposed

that this office be entrusted to Alessandro Benetton, currently a director and member of the Benetton Group Executive Committee.

The Board then appointed, by co-optation, the new independent director, Professor Giorgio Brunetti, to replace the non-independent outgoing director, Sergio De Simoi. The new director will be a member of the Internal Audit Committee, substituting the outgoing director. Prof. Brunetti, a respected university professor, is a director of Messaggerie Italiane, Messaggerie Libri, Autogrill and Carraro, as well as an auditor of the Authority for Energy and Gas.

FINANCIAL DEBT

In view of the expiry of the 300 million euro bond (in July 2005, that places limitations on granting collateral security for new loans, but does not require observance of any financial ratio - *financial covenants*), which the company will finance for the most part from cash flow, the Board Meeting of 4 March 2005 authorised the management to negotiate, within the first half of the year, an agreement with the banks for a new revolving credit line, for a maximum amount of 500 million euro.

The syndicated loan, maturing in July 2007, provides for observance of two financial ratios, to be calculated half-yearly based on the consolidated financial statements, as follows:

- minimum ratio between EBITDA and net financial charges equivalent to 2.5 times;
- minimum ratio between the net financial position and shareholders' equity equivalent to 1.

It also places limitations on disposals of significant business activities and on granting any collateral security relating to new financing operations.

FUTURE OUTLOOK

In a scenario dominated by a weak economy and very cautious demand, the group has established an important policy of incentives to the network of sales partners, in line with the business model, to allow them to increase their investment capacity, to open new locations and to renew existing ones, as well as to increase their competitive capacity in terms of pricing to the final customer. This policy of incentives to the network has also been made possible by efficiency actions, optimisation of production and organisation systems and by strict containment of structural costs. Revenues for 2005 are expected between 1,620 and 1,650 million euro, with EBIT around 9.5-10% and net income around 6%. In 2005, the level of investments will amount to around 130-150 million euro, leading to a net financial position of around 400 million euro and free cash flow of around 100 million euro.

AUTHORISATION FOR THE PURCHASE AND SALE OF TREASURY SHARES

The Board has decided to ask the next Shareholders' Meeting, called for 16 May 2005 at first sitting, to approve the 2004 financial statements, to authorise the purchase and sale of treasury shares with the objective of providing temporary employment for liquidity generated by cash flows.

The proposal provides for the assignment of full powers to the Board of Directors, in compliance with the relevant provisions of the law and regulations, for the purchase of up to a maximum of 3,000,000 ordinary

Benetton Group S.p.A. shares, which are part of the shares available in the market, valid for a period up to and not later than the date of approval of the 2005 financial statements and, in any case, not later than 30 June 2006. The purchases may be made in stock exchanges at a minimum price of not more than 30% under, or a maximum price of not more than 20% over, the reference price recorded by the share in the stock exchange session preceding each individual transaction.

The authorisation to sell, in total or in part and in one or more tranches, any shares purchased and others still in the Company's portfolio will be valid for a period up to and not later than the date of approval of the 2005 financial statements and, in any case, not later than 30 June 2006. Sales may be made In stock exchanges, at prices not less than 90% of the reference price recorded by the share in the stock exchange session preceding each individual transaction.

INTRODUCTION OF IAS/IFRS

In order to ensure a proper transition to the new IAS/IFRS international accounting principles, the Benetton Group initiated a project during 2004 to identify, diagnose and make changes in procedures, management, accounting and computer systems.

Benetton Group intends to adopt IAS/IFRS principles with effect from the consolidated half-year report to 30 June 2005.

Currently therefore, activities are being finalised for the quantification and revision of the consolidated income statement and balance sheet situation to 31 December 2004 and of 2004 interim reports prepared solely for comparative purposes.

The main adjustments to shareholders' equity at 1 January 2004, which have emerged to date, from the application of IAS/IFRS to the Benetton Group financial statements are:

- reversal of monetary revaluations in accordance with IAS 16;
- reversal of start-up and expansion costs in accordance with IAS 38;
- the valuation of employee termination indemnity (TFR) in accordance with IAS 19;
- accounting for rental costs in equal instalments in accordance with IAS 17;
- the fair value of derivative instruments on interest rates in accordance with IAS 39.

Among further differences emerging from the application of IAS/IFRS to the Benetton Group financial statements but which do not have any impact on the reconciliation at 1 January 2004 are the following:

- the impairment test in accordance with IAS 36;
- accounting for stock options in accordance with IFRS 2

THE PARENT COMPANY, BENETTON GROUP S.P.A., FINANCIAL STATEMENTS

Benetton Group S.p.A., the parent company, closed the 2004 financial year with net income of 39.1 million euro (a result which cannot be compared with 2003 because of the company reorganisation in December 2003).

The Board has decided to propose a dividend of 0.34 euro per share (previous dividend 0.38 euro per share) at the Shareholders' Meeting, with coupon detachment date 23 May 2005. The dividend, for a total amount of about 62 million euro, consists of around 39 million euro from the 2004

financial year net income and around 23 million from the extraordinary reserve.

For further information and contacts:

Media Investor Relations +39 0422 519036 +39 0422 519412

<u>www.benettongroup.com/press</u> <u>www.benettongroup.com/investors</u>

Group results

Consolidated statement of income

(millions of euro)	2004	%	2003	%	Change	%
Revenues	1,686	100.0	1,859	100.0	(173)	(9.3)
Cost of sales	(929)	(55.1)	(1,049)	(56.4)	120	11.4
Gross operating income	757	44.9	810	43.6	(53)	(6.5)
Variable selling costs	(104)	(6.2)	(114)	(6.2)	10	8.8
Contribution margin	653	38.7	696	37.4	(43)	(6.2)
General and administrative expenses	(436)	(25.8)	(464)	(24.9)	28	6.0
Income from operations	217	12.9	232	12.5	(15)	(6.2)
Foreign currency gain, net	-	-	10	0.5	(10)	(100.0)
Financial charges, net	(23)	(1.4)	(32)	(1.7)	9	28.1
Ordinary income	194	11.5	210	11.3	(16)	(7.6)
Other expenses	(3)	(0.2)	(7)	(0.4)	4	57.1
Non recurring expenses	(26)	(1.5)	(38)	(2.0)	12	31.6
Income before taxes	165	9.8	165	8.9	-	-
Income taxes	(42)	(2.5)	(56)	(3.0)	14	25.0
Minority interests income	-	-	(1)	(0.1)	1	(100.0)
Net income	123	7.3	108	5.8	15	14.1

Financial situation – highlights

(millions of euro)	12.31.2004	12.31.2003	Change
Working capital	688	729	(41)
Asset due to be sold	8	8	-
Total capital employed	1,668	1,655	13
Net financial position	431	468	(37)
Shareholders' equity	1,230	1,174	56
Minority interests	7	13	(6)

Summary statement of cash flows

_(millions of euro)	2004	2003
Net cash flow from operating	269	252
activities		
Net operating assets	(69)	(126)
Change in financial fixed assets	(23)	(4)
Free cash flow	177	122
Payment of dividends	(69)	(64)
Payment of substitute tax	(125)	-
Net sports equipment disposal	50	81
Net financial surplus	33	139

Benetton Group S.p.A. results

Statements of income reclassified

(millions of euro)	2004
Financial income and expenses	
- income from equity investments	80
- net financial income and expenses	(26)
Total financial income and expenses	54
Changes in value of financial assets	(13)
Other operating income	53
Other operating costs:	
- not financial services costs	(27)
- leases and rentals	(2)
- payroll and related costs	(21)
- amortization, depreciation and writedowns	(17)
- provisions to risk reserves	(3)
- other operating costs	(5)
Total other operating costs	(75)
Extraordinary income and expenses:	
- income	12
- expenses	(6)
Total extraordinary income and expenses	6
Results before income taxes	25
Income taxes	14
Net income	39

Data not comparable with 2003 because of the company reorganisation in December 2003

Financial situation

(millions of euro)	12.31.2004	12.31.2003
Working capital	93	498
Total capital employed	1,267	1,716
Net financial position	319	738
Shareholders' equity	948	978